

M&A Report: The European Life Sciences Industry 2018



Globalscope Contributors



Caspar Graf Stauffenberg

Managing Partner Tel.: +49 (89) 255 4953-11 caspar.stauffenberg@catcap.de



Anders Elgemyr

Managing Partner Tel.: +46 (0) 70-496 18 15 anders.elgemyr@catcap.de



Lorenzo Valentino

Tel.: +39-02-727 307 00
l.valentino@palladiofinanziaria.it



Bertalan Jászkuti

Co-Owner and Managing Director Tel.: +36 (1) 882 0375 bjaszkuti@healce.com



Anders Bo

Partner

Tel.: +45 4199 8252 anders.bo@dmc.dk



Dr. Thomas Vettiger

Managing Partner Tel.: +41 (43) 255 14 55 thomas.vettiger@ifbc.ch



Donovan Streicher

Analyst

Tel.: +49 (89) 255 4953-23 donovan.streicher@catcap.de



Markus Augustsson

Head of Equity Research Tel.: +46 (0) 76-235 03 20 markus.augustsson@catcap.de



Cristina Bertolini

Tel.: +39-02-727 307 63 c.bertolini@palladiofinanziaria.it



Éva Varga

Senior Associate Mob.: +36 70 598 3533 evarga@healce.com



Mikkel Holck Petersen

Analyst

Tel.: +45 25 36 13 13 Mikkel.holck.petersen@dmc.dk



Christian Gätzi, CFA

Partner

Tel.: +41 (43) 255 14 55 christian.gaetzi@ifbc.ch



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Dansk Merchant Capital



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Study design & definitions



Structure & methodology

We analyzed <u>closed</u>
<u>M&A</u> acquisitions <u>in</u>
Europe

We show the aggregated <u>deal value</u> of <u>disclosed</u> transactions

EV/Sales and EV/EBITDA multiples are shown as median

Both <u>majority and</u> <u>minority</u> M&A deals have been analyzed

What we did

Only transaction targets
located in Europe are
considered →

Only <u>closed</u> (no pending or announced) deals are considered

<u>Definition of Europe:</u> Albania, Andorra, Austria, Belarus, Belgium, Bosnia and Herzegovina, British Virgin Islands, Bulgaria, Channel Islands, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Gibraltar, Greece, Greenland, Hungary, Iceland, Ireland, Italy, Kazakhstan, Latvia, Liechtenstein, Lithuania, Luxembourg, Macedonia, Malta, Moldova, Monaco, Montenegro, Netherlands, Norway, Poland, Portugal, Romania, Russia, San Marino, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey, Ukraine, UK

Sources used are S&P Capital IQ (as of February 6th, 2019), Mergermarket, as well as CatCap's and Globalscope's market knowledge

We updated the figures of the previous year due to late closing announcements

We did not

Transactions with <u>targets located outside of</u>
<u>Europe</u> (e.g. USA) <u>are not included</u> in the
charts, tables or deal multiples

Excluded: fundraisings, IPOs or stakes < 5%

Not considered are <u>announced</u> deals that are not closed by December 31st

Changes

Excluding deals with stakes of less than 5% partly reduced the number of deals shown for previous year.



LIFE SCIENCES SEGMENTS

We defined 3 segments, 18 sub-segments and 6 cross-overs

I. Medtech	II. Pharma	III. Providers	Cross-overs
Conventional Medtech Cardiology, dental, disposables, handheld devices, lab & hospital equipment, ophthalmology, orthopedics, pulmonology, surgery, wound care, other implants, other products	 Biotech Generics OTC Patented drugs Drug-device combinations etc. 	 Emergency services Homecare Hospitals/private practitioners Insurances Pharmacies, drugstores Rehabilitation etc. 	PPCL Private Pay, Consumer, Lifestyle
Diagnostic devices & Imaging CT, endo, ultrasound, radio	Lab Diagnostics Lab on a chip, point of care diagnostic	Diagnostic services Radiologists, medical labs	Diagnostics/ analytics
Intelligent implants Navigation, OR planning	Big Data Personalized medicine	Software providers Patient mgmt, HIS, PACS, ERP	Digital Health
• Vet medtech	• Vet Pharma	• Vet providers Vet hospitals	Vet
• Medtech consulting Regulatory affairs	Pharma consulting CROs, R&D services	Healthcare services Consulting, bio databases, education, logistics, wholesale	Supporting services
• Medtech supply Electronics, metals, polymers, automatization, assembly	• Industrial supply Fine chemicals, API, packaging, automatization	Industrial supply Automatization	Qualified supply industry

Underlying trends



THE EUROPEAN LIFE SCIENCES INDUSTRY — OVERVIEW

Key trends and developments

- MDR and IVDR continue to unfold their impact
- Consolidation, transformation and internationalization of providers
- The US tax reform impacts the Life Sciences industry worldwide
- Specialty pharma a value growth engine of the pharma industry
- Connected healthcare industry digitalization will transform processes
- Convergence of the Life Sciences industry
- Reshaping global pharma distribution

MDR and IVDR are changing the landscape

Facts

- MDR and IVDR continue to unfold their impact
 In 2017, the European Union published the Medical Device
 Regulation (MDR) and the In Vitro Diagnostic Regulation (IVDR)
 which will go into effect in 2020. More products will fall under the
 category of medical products, that require clinical trials and
 compliance costs will rise significantly
- As access to market is becoming more difficult and costly, companies will have to evaluate whether the required investment is justified. Most of all small companies, who are often a source of innovation, will suffer under the pressure of MDR and IVD. Investors are starting to consider their return on Medtech investments
- Finally, the limited number of notified bodies, that assess the product certification, will be under significant pressure and will have to review tens of thousands of products. A potential shortage of notified bodies might lead to limited new medical technologies

Selected deals

Target	Description	Buyer
ClinicalResearch.cz	GCP Service International, a German clinical trial company for medical devices and pharma acquired Czech Clinical Research	GCP-Service
Dermscan	French Laboratoire Dermscan, a clinical study provider, was acquired by Eurofins, an analytical testing company	eurofins
● KWSBioTest	KWS BioTest, a UK-based contract research organization that offers also in-vitro screening was acquired by US Charles Laboratories	charles river
1 21	UK-based medical device manufacturer for in-vitro diagnostics Integrated Technologies Ltd was	Gooch & Housego

acquired by Gooch and Housego



Trend: Because of the rising costs, the new regulation will have a significant impact on product portfolios of small and medium-sized Medtech companies. Many companies are expected to go out of business, sell to corporates or change their business model. Will the regulation have an effect on innovation?

Sources: EY, Deloitte



Consolidation, internationalization and transformation of providers

Facts

The role of the hospital is changing

The emancipation of patients is changing the classic role of a hospital. As patients take health into their own hands, hospitals need to improve their services to maintain patients, but at the same time need to insure profitability - therefore providers consolidate into bigger unities. This leads to an increase in deal volume and a decrease of small healthcare providing companies

Branding as part of the M&A strategy

In line with patient emancipation and healthcare provider business models becoming more customer-centric, the branding is gaining importance. A branding competition has started, leading to companies merging into brands and the emergence of new healthcare-focused branding agencies

Consolidation for more negotiation power

In the recent years the number of mergers of health insurers rose rapidly. Limited competition of payers has negative impacts on prices and negotiation powers of patients and providers

2018 alone accounted for nearly 500 transactions in the provider segment, the UK and Germany being the biggest players in the field

Selected deals

Description

Target

Swedish provider was acquired by French hospital chain Ramsay Générale de Santé for EUR 1.2bn



Buyer



Alloheim Seniorenresidenzen, old age home care facilities in Germany, was acquired by Swedish Nordic Capital for EUR 1.1bn





UK-based Cambian Group, provider of specialist behavioral health services, was sold to UK social care provider CareTech





US telehealth provider Teladoc acquired Spanish health service provider Advanced Medical





Haema, a German blood donor center provider, was sold to Spainbased specialty pharmaceutical company Grifols for EUR 220m





Trend: The value and volume of transactions amongst providers remain high, there is also an increase in academic and faithbased health system deals visible. Patients are becoming consumers and providers are changing their service models and marketing strategies

Sources: McKinsey, BDC



US tax reform

Facts

- How the US tax reform impacts the Life Sciences industry
 End of 2017 the US Senate passed the biggest tax reform since the
 1980s. The US tax reform will impact Life Sciences companies not
 only in the US, but also in Europe. The reduction of the corporate
 tax from 35% to 21% makes the US a more attractive place to
 invest, to headquarter a company and to develop new products
- Following the tax reform, the US market is more competitive, profit that historically would have been generated offshore due to tax advantages will now be generated in the US. The same is happening with Intellectual Property, which was often maintained elsewhere (e.g. Ireland), is now relocated to the US. With the new one-time transition tax of 15.5%, worldwide earnings are reinvested within the US rather than offshore
- Effect on cross-border M&A

Now that it is easier to generate cash overseas and allocate it broadly and the valuation of US companies is expected to increase as a result of the reform, oversea targets are becoming more interesting

Selected deals

Target	Description	Buyer
ZONTIVA	Czech-based Zentiva, developer of generic medicines was acquired by US investor Advent for EUR 1.9bn	Advent International
WILSON THERAPEUTICS	Wilson Therapeutics, a Swedish biopharma company, was sold to US-based Alexion Pharmaceuticals for EUR 636m	ALEXÍON'
	Irish specialty pharma producer	



Adapt Pharma sold its shares to US producer of medical countermeasures Emergent BioSolutions for FUR 614m





Swiss pharma giant Roche acquired US-based health IT developer Flatiron for EUR 1.5bn





Sucampo, US-based specialty pharma company, was acquired by British pharma corporate Mallinckrodt for EUR 1.0bn





Trend: President Trump's tax reform is expected to increase the earnings power and liquidity and therefore stimulate US merger and acquisition activity. The US will be a more attractive jurisdiction for inbound as well as outbound M&A. European companies might use the lowered tax

Sources: BCG, Deloitte, Wall Street Journal, Baird



Specialty pharma - the growth engine of the industry

Facts

- Specialty pharma shows fast market growth

 The market growth of specialty pharmaceuticals, meaning prescription drugs treating a variety of life-threatening diseases including cancer, HIV, Hep C, MS, hemophilia and more, is driven by the advancement of science and the shift of capital investments
- In addition to the specialty pharma companies, big pharma corporates have added orphan drugs to their portfolio, making it the fastest growing segment of the pharma industry at a CAGR of 11.3%, double the rate of the non-orphan drug market
- Further trend drivers of the market growth of specialty pharma are the high cost per patient, the lack of generics and the increased utilization. Oncology accounts for the largest market share
- Innovative drugs are not only growth engines in western markets.
 Also in emerging markets specialty pharma is expected to account for approx. 40% of the growth

Selected deals

Bioverativ

French pharma giant Sanofi acquired US based Bioverativ, specialized on hemophilia for more than EUR 10bn

Description



Buyer



French specialty pharma company Les Laboratoires Servier acquired the oncology business of Irelandbased Shire





Sanofi acquired Belgium-based biopharmaceutical company Ablynx, engaged in the discovery and development of nanobodies for EUR 3.8bn





Private Equity firm Paragon Partners invests in the German specialty pharma department of UCB





& <u></u>
ENDOCYTE

Swiss-based pharma giant Novartis acquired rare genetic diseases specialist AveXis for EUR 7bn and cancer therapy company Endocyte for EUR 2bn





Trend: As specialty pharmaceuticals are becoming more market relevant, nearly all big corporates started to develop specialty therapies. There is a change of the pharma industry to be expected, which is already visible in the specialty pharma transactions. Financial investors have also started to show interest in specialty pharma

Sources: Managed Healthcare Executive, McKinsey, EvaluatePharma, PharmaLetter





Digitalization

Facts

Selected deals

Connected healthcare

Healthcare providers are using different networks and platforms to improve the engagement with patients and to manage patient files, resulting in a more individualized care. Important elements are also IoT-wearables which enable the continuous monitoring of various health information linked with cloud-based data storage

Artificial intelligence (AI)

AI will transform jobs in the LS industry, improve research and development processes and enable efficiency of diagnostics. It will lead to higher quality and more personalized medical treatments

Blockchain

The decentralized blockchain technology can be used to share securely digital assets such as research data, evidence on the performance of medicines or unalterable patient data profiles

Disruptive competition

The worldwide healthcare industry is being influenced by technology companies, as more non-traditional players are disrupting the industry. This is reflected in the increasing number of cooperations between pharma and tech companies observed in the market

050	Genohm	
	Genonm	

Target

Agilent Technologies Inc. acquired Genohm SA in May 2018. Genohm SA develops and distributes laboratory information management system (LIMS).

Description



Buyer

interactive: biosoftware SOPHIA GENETICS acquired interactive biosoftware in June 2018, interactive biosoftware develops software to help clinical researchers in the complex tasks of genomic variants annotation, filtration, and exploration.





Roche acquired Flatiron Health in February 2018. Flatiron Health is an electronic health records using data and analytics mainly for accelerating cancer research and improving patient care.





Amazon announced in June 2018 to acquire the US company PillPack, an online fullservice pharmacy.





Trend: A connected healthcare industry, cloud computing and developing technologies in the area of artificial intelligence and blockchain, will transform processes and jobs in the industry. These technologies aim to improve the efficiency of diagnostics and offer a more individualized care. With new technologies in the health care industry, partnerships with technology companies will gain an increased importance

Convergence

Convergence science

The term convergence science applied to Life Sciences relates to the integrating of know-how and technologies from other disciplines such as engineering into Life Sciences disciplines. This will drive accelerated innovation in the Life Sciences industry, supported by government initiatives in many countries such as the USA (e.g. National Institute of Biomedical Imaging and Bioengineering) and Denmark (e.g. UNIK at the University of Copenhagen).

Facts

- Convergence of nonmedical and medical products
 Several product launches in recent years show the continued convergence between food, chemistry and pharma (nutraceuticals, flavors, enzymes and probiotics). The increasing health consciousness among consumers implies that other industries are increasingly trying to integrate health benefits into their product propositions to meet the consumer demand.
- M&A and convergence science
 Technological assets and knowledge ranks high as a driver of M&A, and is also a factor for industry convergence.

Selected deals Description

Nuritas uses bioinformatics to mine therapeutic peptides in food to create functional food and cosmetics. It specializes in nutritional-bioinformatics that combines computational biology with nutritional science at the molecular level.



European

Investment

Buyer



Target

Temple Turmeric, Inc. produces and markets whole-root turmeric beverages, which includes function-forward elixirs, wellness shots and probiotics.





Epinomics Inc. decodes the programming of human genome to drive personalized medicine leveraging big data analytics and epigenomics technology.





Cyberdyne acquired Prexion Corporation's Photoacoustic Imaging Business, which is a method for creating whole body imaging through lasers based on sciences from other fields.





Trend: The development of the Life Sciences industry will increasingly depend on research in other sciences, as well as the product development in other industries. The continued convergence of both, research and products, is expected to contribute positively through streamlined R&D, lower costs as well as improved patient care, i.e. patients will increasingly benefit from every-day products with integrated health benefits as well as stronger medicine and technology

Sources: Sources: University of Southampton, MIT, The Pharmaceutical Journal, CapitalIQ, IMAA, University of Copenhagen





Reshaping global Pharma Distribution

Facts

- The traditional Supply chain of the Pharmaceutical industry is disrupted by increasing home delivery options. The importance of home delivery is observable by (i) new market entries via acquisition; (ii) vertical integration efforts of industry players (iii) focus shifts of traditional distribution players as well as (iv) notable investments from private equity and venture capital players
- New market entrants from outside he Pharmaceutical industry show interest to enter the pharmaceutical home delivery market. In Sept 2018 Amazon acquired PillPack for a purchase price of USD 753m to disrupt and challenge conventional businesses. PillPack manages multiple prescription medications for customers by pre-sorting, packaging and delivering the drugs
- In Dec 2018 a USD 54bn deal was closed: Express Scripts (a network-pharmacy claims processing and Home delivery pharmacy care company) was acquired by Cigna, a global health service company
- Traditional market players put emphasis on home delivery. Mediq is an international provider of pharmaceuticals, medical devices and the associated care. The company has the ambition to become the leading international direct-to-patient supplier. It also offers medical nutrition, infusion therapy and airway care at home. US Pharmacy giant Walgreens's move to work with FedEx in launching a nationwide next-day delivery service for prescription drugs further underlines this trend
- In Dec 2018 next-gen pharmacy Alto Pharmacy has raised USD 50m in a series C round of funding from Greenoaks Capital, Zola Global, Jackson Square Ventures, Olive Tree Capital, and others. Previous year the company received USD 23m Series B funding

Selected deals and cooperation

Target Description PillPack the US based company that pre-sorts, packages and Pill delivers drugs directly to patients was acquired by Amazon for USD **Pack** 753m



Buyer



Express Scripts a Home delivery pharmacy care company was acquired by Cigna for USD 54bn





Alto the US based online pharmacies that offer same-day prescription deliveries raised USD 50m











US Pharmacy giant Walgreens's works with FedEx in launching a nationwide next-day delivery service for prescription drugs



Trend: Reshaping Global Pharma Distribution is expected to further accelerate in 2019 as both traditional industry players, new entrants and Private Equity players are paying attention on the importance of home delivery distributions

Sources: Thomson Reuters

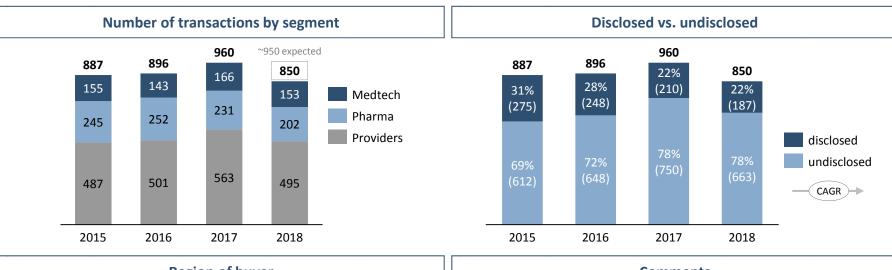




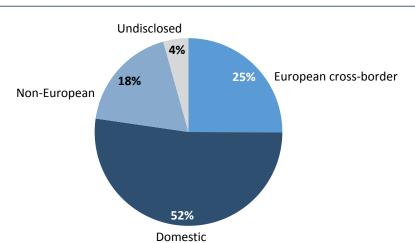
M&A overview



Number of transactions





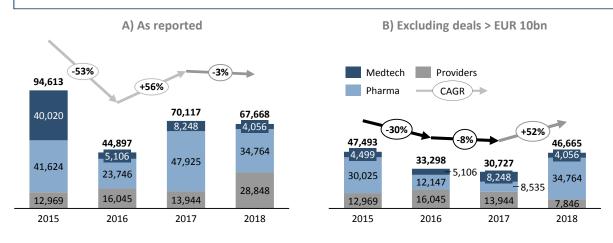


Comments

- In 2018 the Life Science deal activity remained on a high level. The numbers for 2018 will become comparable to 2017 once all deals are published. However, it is expected that the number of closed deals in 2018 will be higher than in the years prior to 2017
- Due to consolidation the acquisition of Providers such as hospitals and nursing homes remains the core segment for M&A. The Medtech deal activity continues to grow slightly.
 Pharma M&A activity is slowing down
- Overall, the split 'region of buyer' remains stable, with more than half of the buyers being headquartered in the same country as the target

Value of transactions

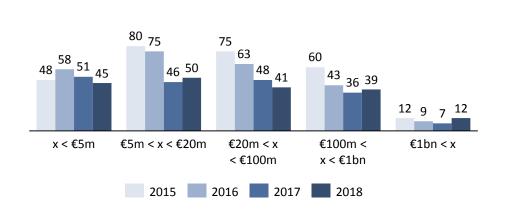




Mega deals > EUR 10bn p.a.

- 2018: Provider: RELX PLC acquired RELX NV
- 2017: Pharma: I) JNJ acquired Actelion for EUR 28.0bn; II) Boehringer Ingelheim acquired Sanofi's Animal Health Business for EUR 11.4bn
- **2016**: No deal > EUR 10bn
- 2015 Medtech: Covidien acquired by Medtronic for EUR 35.5bn
- 2015 Pharma: GSK's oncology portfolio acquired by Novartis for EUR 11.6bn

Number of deals per value range



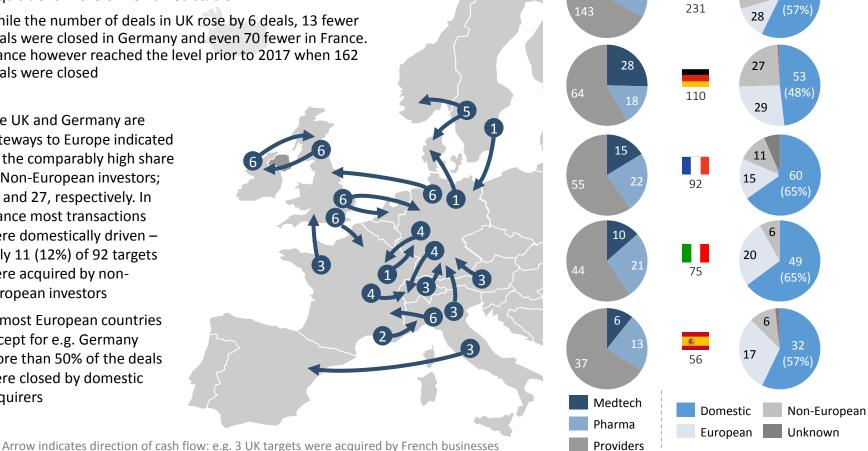
Comments

- Chart A) shows the deal values as reported, indicating in which segments mega deals happened
- In chart B) all transaction above EUR 10bn have been excluded. This normalized chart shows a rise of 52% for disclosed transactions for only one deal was normalized in the 2018 figures
- The chart "Number of deals per value range" shows a high activity in the small and mid cap segments. Approx. \(\frac{1}{2} \) of the disclosed deal values (73% in 2018) are less than EUR 100m and more than % of the deal values are below FUR 20m



Most attractive target countries & intra-European cross-border activities

- As in the previous years, the UK, Germany and France were the most attractive European countries for acquisitions
- Despite the upcoming Brexit in March 2018, the number of acquisitions in the UK remained stable
- While the number of deals in UK rose by 6 deals, 13 fewer deals were closed in Germany and even 70 fewer in France. France however reached the level prior to 2017 when 162 deals were closed
- The UK and Germany are gateways to Europe indicated by the comparably high share of Non-European investors; 52 and 27, respectively. In France most transactions were domestically driven only 11 (12%) of 92 targets were acquired by non-**European investors**
- In most European countries except for e.g. Germany more than 50% of the deals were closed by domestic acquirers







Segment

split

Buyer

region

122

52

Target

country

156 inbound deals (vs. 114 in 2017)



- With 80 transactions, US buyers were again by far the most active non-European investors. The 'US acquisition power' can be explained by the fact that the US market is the largest homogenous domestic healthcare market. Being US market leader often means also being global market leader. The US congressional elections held in November 2018 and the tax reform implemented by President Trump are expected to show further effects in the European M&A activity
- In late 2016 Chinese authorities limited so-called "irrational" or "non-genuine" investments. Market uncertainty and a decline in Chinese outbound investments followed. In August 2017 China's State Council published a set of investment guidelines providing official clarity by classifying overseas investments. As expected China outbound deals picked up in 2018



SIDE NOTE: LIFE SCIENCES OUTBOUND M&A ACTIVITY

111 outbound deals (vs. 135 in 2017)



Major deals with European buyers

Segment	2018	Acquisition target	Buyer	Buyer type	Value [EURm]
Pharma	Mar	Bioverativ Inc.	III Sanofi	Strategic	9,364
Pharma	May	AveXis	Novartis AG	Strategic	7,057
Pharma	Mar	Atrium Innovations Inc.	Nestle Health Science SA	Strategic	1,944
Pharma	Dec	Flatiron Health. Inc	Endocyte	Strategic	1,827
Provider	Apr	Sucampo Pharmaceuticals Inc.	Roche Holding AG	Strategic	1,521
Provider	Feb	I-MED Holdings PTy	Mallinckrodt PLC	Strategic	1,028
Provider	Feb	Theramex	Permira Advisers Ltd.	Financial	815



Regional focus



Germany and Austria

Market trends

- In 2018 Life Sciences related transactions summed up to 116 deals, of which 57% were in the provider and 25% in the Medtech segment
- Nearly half of the transactions were cross-border with the buyer's headquarters located outside of Germany or Austria, of which approx. 20% included non-European buyers
- There is a lot of movement amongst provider businesses visible: the trend of consolidations does not stop at German providers. In 2018 alone there were 64 transactions in this segment with German involvement, some of them multimillion Euro deals. Only the United Kingdom had more provider deals in 2018
- Germany-based C-Lecta, a world-leading biotechnology company focused on enzyme engineering and applications in regulated markets like food and pharma, has closed a financing round with Capricorn Venture Partners and the German investment company bm | t. CatCap advised C-Lecta on the transaction

Selected deals

Target	Description	Buyers	Value (€m)
♣ Biotest	Biotest, manufacturer of biotech pharma for haematology, clinical immunology and intensive care was acquired by Tiacheng International Investment	Tiacheng International Investment	1,286
ALLOHEIM SENIOREN-RESIDENZEN	Alloheim Senioren Residenzen, provider of old age home care facilities, was acquired by Nordic Capital	Nordic Capital	1,100
Portfolio of 71 post-acute hospitals in Germany	A portfolio of 71 post-acute hospita throughout Germany was acquired investment fund Primonial REIM	DDIMONIAL	800
Haema. Blutspendedienst	German operator of blood donor centers, Haema, was acquired by specialty pharmaceuticals company Grifols	GRIFOLS	220
C-LEcta for concrew's industry	CatCap advised C-Lecta, a world-leading biotech company, specialize on enzyme-engineering on a financ through Capricorn Venture Partners and bm t	ing	na

MARKET TRENDS & REGIONAL VIEW

Switzerland

Market trends

- The M&A market in Switzerland had been less active in 2018 than in 2017. The total number of acquisitions with a Swiss target and/or buyer decreased from 52 to 43 in 2018
- The total deal value (publicly known) decreased in 2018 mainly due to the lack of mega-deals (in 2017 Johnson & Johnson acquiring Actelion for EUR 28bn)
- The largest Swiss M&A deal in 2018 was GlaxoSmithKline buying Novartis out of their joint venture GlaxoSmithKline Consumer Healthcare for USD 13bn (approx. EUR 10bn)¹⁾
- In contrast to 2017 the subsector with the highest number of transactions was the Medtech sector (Providers in 2017)
- Overall more than 70% of all transactions had been crossborder. This ratio had been even higher in the Pharma sector.
 Only 1 out of 11 Swiss targets within this sector was bought by a Swiss investor. However, even the Provider segment had more cross-border than domestic transactions

Selected deals

Target	Description	Buyers	Value (€m)
QSK GlaxoSmithKline Corsumer Healthcare NOVARTIS	GlaxoSmithKline bought Novartis out of their consumer healthcare joint venture GlaxoSmithKline Consumer Healthcare. The joint venture develops and markets a range of products in the areas of pain relief, respiratory, oral hygiene, nutrition/gastrointestinal and skin health	gsk _{GlaxoSmithKline}	10,473
PREXTON THERAPEUTICS	Prexton Therapeutics SA develops innovative drugs to improve the quality of life of people who suffer from Parkinson's disease and other brain disorders	Lundbech 🗡 🖪	905
TUSK	Tusk Therapeutics Ltd has developed an antibody with a novel mode of action aimed at depleting regulatory T-cells	Roche	655
S SENSILE MEDICAL	Sensile Medical AG is developing on- and off-body liquid drug delivery devices and offers opportunities to inject a drug without the need of changing the primary packaging	GERRESHE MER	350
grangettes granget	Hirslanden merged its Clinique La Colline with Clinique des Grangettes to a joint company	HIRSLANDEN CLINIQUE LA COLLINE	60
6 createch	Createch Medical S.L. is a dental technology company with solutions for prosthetic frameworks	/straumann	+ 12

1) Not included in the above analyses.



MARKET TRENDS & REGIONAL VIEW

Italy

Market trends

- With 75 M&A transactions completed in 2018, LS M&A activity in Italy continues growing and confirms the attractiveness of the sector both for Italian and foreign investors
- M&A transactions in Italy involved more Italian than foreign investors (49 vs 26 transactions), among which UK, France, Germany and Spain were the most active countries of origin
- A large number of deals, approx. 85%, was realized by strategic/industrial investors (incl. investors backed by PEs)
- Approx. 59% of M&A transactions in Italy involved targets operating within the Providers segment, ca. 28% within the Pharma segment and ca. 13% within the Medtech segment. Such percentages confirm last year's M&A activity
- Consolidation among healthcare providers remains a key driver for M&A transactions, in particular: laboratories and diagnostic centers (Lifebrain, Synlab, Nextclinics, Health Italia), hospitals and elderly-care homes (e.g. Villa Gisella-Gruppo Zaffiro, Ideas-KOS and Villa Igea-Habilita) and dental chains (Doctor Dentist-DP)
- The continuing and growing interest in nutraceutical and CMO companies is confirmed in 2018 (e.g. Gnosis, Labomar, Finefoods, Equilibra, Aromata, Evergreen Life Products)
- The progressive deregulation process of the Italian pharmacy sector has unlocked consolidation opportunities and growing interest from financial and strategic investors (e.g. Farmacrimi-F2i and a group of pharmacies-Lidea/Dr. Max)

Selected deals

Target	Description	Buyers		Value (€m)	
RECORDATI	Research, development, manufacturing and marketing of pharmaceuticals	Consortium led by		3,030	
@saote	Headquartered in Genoa, Esaote is an independent global medical equipment company, with R&D and manufacturing facilities in Italy and the Netherlands	Chinese consortium of LS and financial players	10	248	
FINEFOODS Nutraceuticals Pharmaceuticals	Production of pharmaceuticals, nutraceuticals and medical devices in solid oral forms	Innova Italy 1	••••	140	
F armacrimi	Pharmacy group operating 13 pharmacies and 12 parapharmacies	Pit Fonci italiani per le infrastrutture		72	
quilibra	Production of nutraceuticals and personal care products	Unilever	-	69	
© Aromata Group	Production and distribution of natural flavours and colorants for food, beverage and pharmaceutical industries	A MBIENTA"		62	
Laboratorio MYCETE Four laboratories of SALUS	Laboratories for analysis and clinical and instrumental diagnostics services	SYNLABY	••••	n.a.	
Ten laboratories among which BIOCHEMICAL EMOLAB EXTENSION STATES AND THE STATE	Laboratories for analysis and clinical and instrumental diagnostics services	brain III Eccellera per la tra salute	••••	n.a.	

Value

The Danish Life Science industry

Market trends

Danish M&A within Life Sciences

M&A activity remains fairly steady in the Danish Life Sciences industry. As in the previous year, deals in the industry are primarily related to clinics/healthcare equipment and pharmaceuticals

Trends in the Danish Life Sciences industry

As in many other markets, the dominant trends in Denmark is 1) consolidation among providers 2) convergence of nonmedical and medical (e.g. food), 3) digitalization of healthcare services

Denmark on the international scene

International investors constituted 40% of investors in Danish Life Sciences in 2018, while large Danish investors remained active abroad (especially Novo Holdings). Several mega deals occurred in 2018 most notably the merger between Danish Widex and EQT-backed Sivantos to form a leading manufacturer of hearing aids

Growth initiative by the Danish government

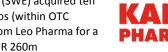
In 2018, the Danish government initiated their initiative to boost the Danish Life Sciences industry by 1) more attractive research environment, 2) more government assistance, 3 education, 4) start-ups and 5) internationalization.

Selected deals

Target

Karo Pharma AB (SWE) acquired ten product portfolios (within OTC dermatology) from Leo Pharma for a total value of EUR 260m

Description





Widex and Sivantos Group announced their plans to merge to form a new giant in the hearing aid industry. The proposed merger is expected to be finalized in early 2019 with an EV of USD 8bn



Buyer



Virtus health acquired the Danish fertility clinic "Fertilitetsklinikken Trianglen" focusing on treatment of infertility





Ewii Telecare A/S (part of Ewii A/S), a Danish life science company offering telecare, was acquired by Tunstall





Falck sold its 12 clinics with general practitioners (Falck Lægehuse) as well as its two subsidiaries working with 1) temporary doctor employment (VikTeam) and 2) psychiatry (Sirculus) to a former employee. The deal included 100 employees

WeCare Holding ApS

Trend: The Danish life science industry continues to blossom evident by steady M&A activity, sustainable trends continuing from previous years, strong presence on the international scene in terms of industry-leading firms, large international investors and cross-border mega deals. Furthermore, 2018 marked the year of increasing government support to the industry

Sources: Regeringen (report from The Danish Government), CapitalIQ, Finans.dk

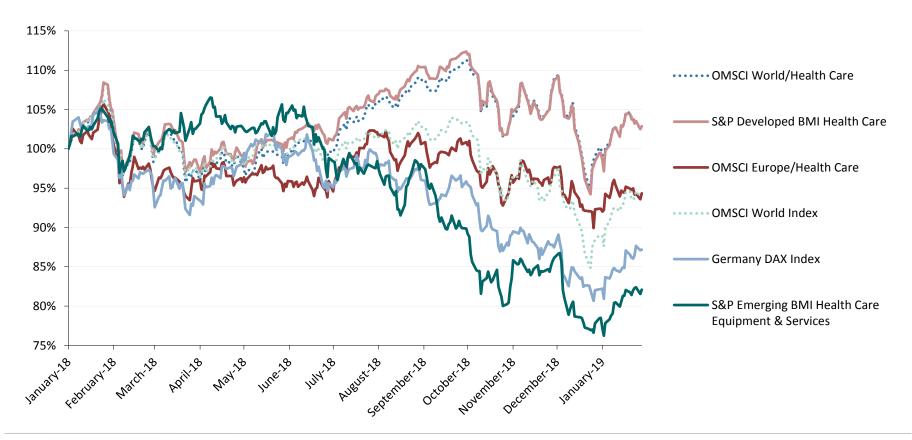
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Valuation



Sector indices and market benchmarks

The chart provides an overview at the healthcare indices performance compared to the overall stock market. As market benchmark the OMSCI World and the German DAX have been chosen. In 2018, all shown indices except the S&P Emerging BMI Health Care Equipment & Services outperformed the German DAX.

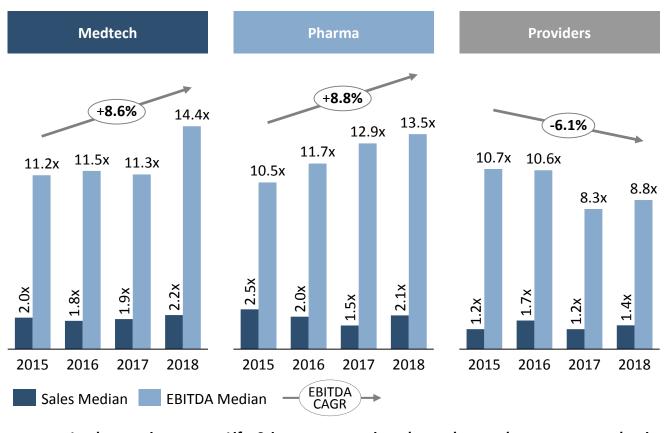


Segment indices

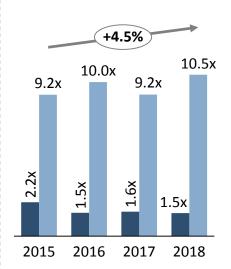
The following chart compares the global and European stock performance of indices, consisting of companies from the segments Medtech, Pharma and Providers. Since October 2018 the OMSCI World/Health Care Providers & Services was facing a strong rally with a decrease of more than 30%.



Transaction multiples in Europe



Market benchmark (all industries)1)



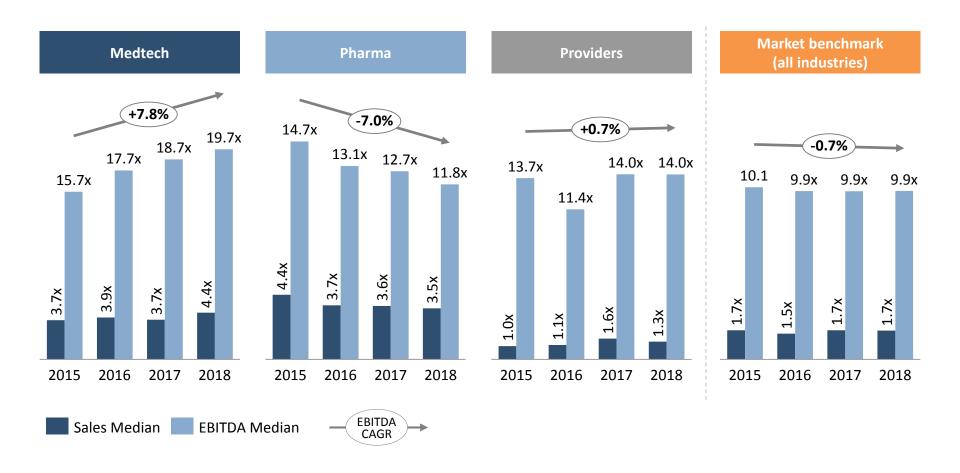


In the previous years Life Sciences transactions have shown above average valuation levels. In 2018, this trend remained true for the segments Medtech and Pharma; however, last year the market benchmark outperformed the Providers valuation

1) Source: Standard & Poor's CIQ – all European M&A deals



Trading multiples of European Blue Chips



Source: S&P Capital IQ yearly average, historical exchange rates; Basis for segments: 20 largest European segment companies; Basis for Market Benchmark: the 449 largest in Europa listed companies





Appendix - Medtech

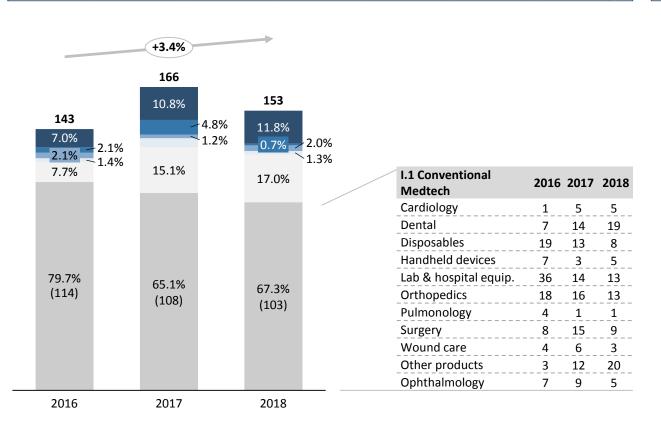


M&A ACTIVITY IN EUROPE

Medtech



Comments



- Although there is a slight decrease in deal volume in the overall Medtech segment visible, many deals are not yet disclosed. We expect the deal number to be higher than 2017
- Compared to last year conventional Medtech, Medtech supply and Imaging show growth
- With 19 deals, the dental subsegment also shows noticeable growth
- The MDR and IVDR regulations by the European Commission might have accounted for some of the deals in the Medtech sector



I.4 Veterinary I.3 Intelligent implants I.2 Imaging

I.1 Conventional Medtech (see table)







SELECTED MEDTECH DEALS IN EUROPE

Medtech top 20 deals in Europe

2018		Acquisition target		Buyer	Value in EURm
31-May		Fenner PLC		Compagnie Générale des Établissements Michelin	1.542
9-Jul	# J	EPD Solutions Ltd.		Koninklijke Philips N.V.	460
26-Apr		Vyaire Medical, Inc.		Apax Partners LLP	353
31-Jul	+	Sensile Medical AG		Gerresheimer AG	350
18-Apr		Esaote SpA	*):	China Resources Wandong Medical Equipment et al.	248
30-Apr	+	Orion Diagnostica Oy		Axcel Management A/S	223
4-Apr		CardiacAssist, Inc.		LivaNova PLC	202
16-Jan		ImThera Medical, Inc.		LivaNova PLC	190
10-Oct		SciCan Ltd/MicroMega SA	+	COLTENE Holding AG	184
30-Apr		LivaNova PLC, Cardiac Rhythm Management Business	索	MicroPort International Corp. Limited	168
19-Mar		RECOTHROM Thrombin Topical and PREVELEAK Surgical Sealant of Mallinckrodt Public Limited Company		Baxter International Inc.	154
30-Apr	<u>@</u>	STAT-Dx Life S.L.		QIAGEN N.V.	154
11-Jan	_	Arcam AB (publ)		GE Aviation	131
7-Sep		Novate Medical Limited		BTG plc	130
9-Nov	*1	SuZhou Hybiome Biomedical Engineering Co.Ltd.		bioMérieux S.A.	101
31-Jan	衞	INDIBA, S.A.	衞	Magnum Capital Industrial Partners	60
18-Oct		Oxford Nanopore Technologies Limited		Amgen Inc.	57
18-Dec	(Laboratórios Vencofarma do Brasil Ltda.		Dechra Pharmaceuticals PLC	43
1-Oct		Systagenix Wound Management Manufacturing, Limited		First Water Limited	35
31-Oct	卒	Assets of MST Medical Surgery Technologies Ltd.		TransEnterix Europe S.à.R.L.; TransEnterix Israel, Ltd.	28

GLOBAL AND EUROPEAN MEDTECH

Medtech

	Global top 20 cor	mpanies	
	Company or division	HQs	Sales 2017 in EURbn
	Medtronic	Ireland	27.3
	Abbott Laboratories	United States	22.8
	Johnson & Johnson	United States	22.1
	Philips Healthcare	Netherlands	17.8
	Thermo Fisher Scientific	United States	17.4
	GE Healthcare	United States	15.9
	Siemens Healthineers	Germany	13.8
+	Roche Diagnostics	Switzerland	10.5
	Stryker	United States	10.4
	Becton, Dickinson and Company	United States	10.2
	Baxter International	United States	8.8
	Boston Scientific	United States	7.5
	Essilor	France	7.5
	B. Braun Melsungen	Germany	6.8
	Zimmer Biomet Holdings	United States	6.5
	Fresenius, Kabi	Germany	6.4
•	Olympus	Japan	6.3
+	Novartis, Alcon*	Switzerland	5.0
•	Terumo	Japan	4.3
	Smith & Nephew	United Kingdom	4.0

Nearly half of the companies are headquartered in the United
States, whereas European-based businesses (bold letters) are
equally represented the list. The only Asian companies are
Olympus and Terumo. The total revenue of the top 20 Medtech
companies shown above is EUR 231.3bn.

Note: Shown figures might include sales from other divisions if business unit is not explicitly mentioned Novartis announced to spin off Alcon in June 2018

The Novo Nordisk Foundation acquired a 19,95% stake in ConvaTec Healthcare in March 2017

European top 20 companies			
	Company or division	HQs	Sales 2017 in EURbn
	Medtronic	Ireland	27.3
	Philips Healthcare	Netherlands	17.8
	Siemens Healthineers	Germany	13.8
+	Roche Diagnostics	Switzerland	10.5
	Essilor	France	7.5
	B. Braun Melsungen	Germany	6.8
	Fresenius, Kabi	Germany	6.4
+	Novartis, Alcon	Switzerland	5.0
	Smith & Nephew	United Kingdom	4.0
	Dragerwerk	Germany	2.6
	Agfa-Gevaert	Belgium	2.4
-	Getinge	Sweden	2.3
	bioMérieux	France	2.3
+	Sonova	Switzerland	2.2
	Coloplast	Denmark	2.1
	Paul Hartmann	Germany	2.1
	William Demant	Denmark	1.8
	ConvaTec Healthcare*	Luxembourg	1.5
+	Mölnlycke	Sweden	1.4
	Sartorius	Germany	1.4

In the European top 20 list German Medtech companies appear 6 times followed by 3 Swiss, 2 Danish, 2 French and 2 Swedish companies. The overrepresentation of Switzerland relative to the size of its economy is a consequence of a traditionally grown Life Sciences cluster.



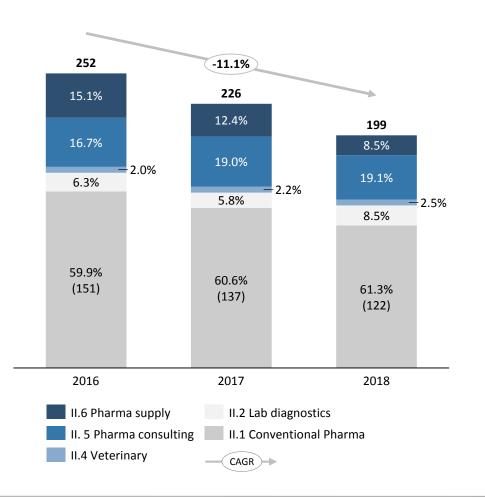
Appendix - Pharma



M&A ACTIVITY IN EUROPE

Pharma

Number of transactions



Comments

- Overall the number of deals in the pharma segment is declining, although not all deals in 2018 have been published to this day
- The pharma industry is known for its high value deals, e.g. in 2018 the sale of Novartis' consumer business to GlaxoSmithKline for more than 10bn
- Some pharma-specific trends like the reshaping of pharma distribution and specialty pharma becoming more relevant are expected to show their impact in deal volume
- Growing private wealth and propensity to private spending for OTC health such as lifestyle and anti-aging offerings are expected to stabilize the Pharma segment
- Growth in customer demand will remain due to the increasing population in emerging markets and the development of health systems. Product prices will go down due to competition through expiration of patents

SELECTED PHARMA DEALS IN EUROPE

Pharma top 20 deals in Europe			
2018	Acquisition target	Buyer	Value in EURm
1-Jun	Novartis Consumer Healthcare	GlaxoSmithKline plc	10.493
7-Mar	Bioverativ Inc.	Sanofi (ENXTPA:SAN)	9.364
14-May	AveXis, Inc.	Novartis AG (SWX:NOVN)	7.057
4-May	Ablynx NV	Sanofi (ENXTPA:SAN)	3.863
31-Jan	Advanced Accelerator Applications S.A.	Novartis Groupe France S.A.	3.149
6-Dec	Recordati SpA	CVC Capital Partners Limited; Public Sector Pension Investment Board; StepStone Group LLC	3.030
8-Mar	Atrium Innovations Inc.	Nestlé Health Science S.A.	1.945
31-Aug	Oncology Business of Shire	LES LABORATOIRES SERVIER SAS	1.940
1-Oct	Zentiva Group, a.s.	Advent International Corporation	1.900
21-Dec	Endocyte, Inc.	Novartis AG	1.828
19-Jan	Biotest Aktiengesellschaft (DB:BIO3)	Tiancheng International Investment Limited	1.286
13-Feb	Sucampo Pharmaceuticals, Inc.	Mallinckrodt Public Limited Company (NYSE:MNK)	1.029
31-Mar	Prexton Therapeutics SA	H. Lundbeck A/S (CPSE:LUN)	905
17-Aug	Ziylo Ltd	Novo Nordisk A/S	701
28-Sep	Tusk Therapeutics Ltd	Roche Holding AG	655
8-Jun	Wilson Therapeutics AB (publ)	Alexion Pharmaceuticals, Inc. (NasdaqGS:ALXN)	637
15-Oct	Adapt Pharma Limited	Emergent BioSolutions Inc. (NYSE:EBS)	614
1-Feb	Theramex	CVC Capital Partners Limited	588
3-Jul	TiGenix NV (ENXTBR:TIG)	 Takeda Pharmaceutical Company Limited (TSE:4502) 	560
31-Aug	TOBI Podhaler and TOBI Solution of Novartis AG	Mylan N.V.	399

GLOBAL AND EUROPEAN PHARMA

Pharma

	Global top 20 cor	npanies	
	Company or division	HQs	Sales 2017 in EURbn
+	Roche Holding, Division Pharma	Switzerland	47.6
	Pfizer	United States	43.8
+	Novartis, Pharmaceuticals & Sandoz	Switzerland	41.8
	Sanofi	France	36.2
	GlaxoSmithKline	United Kingdom	34.0
	Merck & Co. Inc./MSD	United States	33.4
	J&J, Pharmaceutical	United States	30.2
	AbbVie	United States	23.5
	Bayer, Pharma & Consumer Care	Germany	22.8
	Gilead Sciences	United States	21.7
	Eli Lilly and Company	United States	19.0
	Amgen	United States	19.0
	AstraZeneca	United Kingdom	18.7
х¢х	Teva Pharmaceutical Industries	Israel	18.6
给	CR Pharma	Hong Kong	18.4
	C.H. Boehringer Sohn	Germany	18.1
	Bristol-Myers Squibb Company	United States	17.3
	Merck KGaA/EMD	Germany	15.3
	Novo Nordisk	Denmark	15.0

Out of the global top 20 Pharma companies. 9 are headquartered in Europe and 8 are headquartered in the US. The total revenue of the global top 20 Pharma companies is EUR 509.0bn, which is 2.2x as high as the total revenue of the top 20 Medtech companies.

European top 20 companies			
	Company or division	HQs	Sales 2017 in EURbn
+	Roche Holding, Division Pharma	Switzerland	47.6
+	Novartis, Pharmaceuticals & Sandoz	Switzerland	41.8
	Sanofi	France	36.2
	GlaxoSmithKline	United Kingdom	34.0
	Bayer, Pharma & Consumer Care	Germany	22.8
	AstraZeneca	United Kingdom	18.7
	C.H. Boehringer Sohn	Germany	18.1
	Merck KGaA/EMD	Germany	15.3
	Novo Nordisk	Denmark	15.0
	Allergan	Ireland	13.3
	Shire*	Ireland	12.6
	UCB	Belgium	4.5
+	Lonza Group	Switzerland	4.4
- Mil.	Grifols	Spain	4.3
	Perrigo Company	Ireland	4.1
	Endo Pharmaceuticals	Ireland	2.9
	Mallinckrodt	United Kingdom	2.7
	H. Lundbeck A/S	Denmark	2.3
	Stada-Arzneimittel	Germany	2.3
	Ipsen	France	2.0

As seen in the ranking above, Ireland is represented 4 times and renowned for its favorable corporate tax regime. 4 of Europe's top pharma companies are headquartered in Germany. Two companies are from the Nordics. The total revenue amounts to EUR 304.8bn.

Note: Shown figures might include sales from other divisions if business unit is not explicitly mentioned Takeda Pharmaceutical announced the acquisition of Shire in April 2018





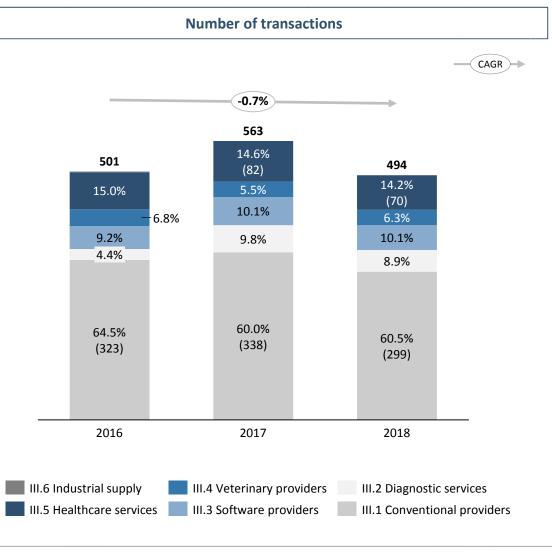


Appendix - Providers



M&A ACTIVITY IN EUROPE





Comments

- Like in all segments there is a decline of provider deals visible due to the delay in deal publishing, this is expected to change once all 2018 transactions are public
- Overall there is a lot of movement in the provider segment, as patients become more conscious of their healthcare coverage, providers have to transform their business structures
- As in the past years, the conventional provider subsegment accounts again for the highest deal volume
- Global receptiveness to 'Western' lifestyle and food consumption patterns ramping up lifestyle induced and chronic diseases e.g. diabetes II, COPD, asthma, or cancer
- IT efficiency and consolidation drives deal activity

SELECTED PROVIDERS DEALS IN EUROPE

Compagnie Stéphanoise de Santé SA

Provider top 20 deals in Europe 2018 **Acquisition target** Value in EURm **Buyer** Roche Holding AG (SWX:ROG) Flatiron Health, Inc. 6-Apr 1.522 Ramsay Générale de Santé SA (ENXTPA:GDS) Capio AB (publ) 25-Oct 1.246 **Nordic Capital** 31-Mar Alloheim Senioren-Residenzen GmbH 1.100 I-MED Holdings Pty Limited Permira Advisers Ltd. 26-Feb 815 Portfolio of 71 Post-Acute Hospitals throughout Germany **Primonial REIM** 5-Sep 800 Acibadem Saglik Yatirimlari Holding AS Integrated Healthcare Hastaneler Turkey Sdn Bhd 30-Nov 561 AlpInvest Partners B.V. Netsmart LLC. 31-Dec 498 Biotest US Corporation/Haema AG Scranton Enterprises BV 31-Dec 469 Cambian Group plc CareTech Holdings PLC (AIM:CTH) 18-Oct 417 Diagnostic and Therapeutic Center of Athens HYGEIA SA Hellenic Healthcare Sàrl 9-Nov 333 (ATSE:HYGEIA) Advance Medical -Health Care Management S.A. Best Doctors International Insurance S.à r.l. 31-May 308 Montagu Private Equity LLP Servelec Group plc 15-Jan 267 Finnish Healthcare Operations of Attendo AB Terveystalo Oyi 28-Dec 233 Grifols, S.A. (BME:GRF) 4-Jun Haema AG 220 Sistema Public Joint Stock Financial Corporation; VTB 28-Dec JSC "FC Obolensky" 195 Bank (public joint-stock company) 14 Health Facilities in France Icade Santé SAS 5-Jul 189 Fakih IVF Group 1-Jan NMC Health Plc CosmeSurge Clinics L.L.C NMC Health Plc 21-Mar 139 Health Rhapsody Business of Orion Health Group Limited. **HgCapital LLP** 31-Oct 119

27-Mar

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Eurazeo Patrimoine

GLOBAL AND EUROPEAN PROVIDERS

Providers

Global top 20 companies			
	Company or division	HQs	Sales 2017 in EURbn
	McKesson Corporation	United States	185.7
	UnitedHealth Group Incorporated	United States	167.5
	CVS Health Corporation*	United States	153.9
	AmerisourceBergen Corporation	United States	129.6
	Cardinal Health Inc.	United States	113.9
	Walgreens Boots Alliance Inc.	United States	99.5
	Express Scripts Holding Company	United States	83.3
	Anthem Inc.	United States	75.0
	Aetna Inc.*	United States	50.4
	HCA Holdings Inc.	United States	36.3
*(2	Sinopharm Group Co. Ltd.	China	35.5
•	MediPal Holdings Corporation	Japan	25.7
	PHOENIX Pharmahandel	Germany	24.4
	Rite Aid Corporation	United States	21.7
•	Alfresa Holdings Corporation	Japan	21.4
	Ascension Health Allicance	United States	19.8
	Fresenius Medical Care AG	Germany	17.8
	Tenet Healthcare	United States	16.0
	Trinity Health	United States	15.4
*0	Shanghai Pharma	China	14.9

	European top 20 companies			
	Company or division	HQs	Sales 2017 in EURbn	
	PHOENIX Pharmahandel	Germany	24.4	
	Fresenius Medical Care	Germany	17.8	
	Fresenius, Helios & Vamed	Germany	8.7	
+	DKSH, Healthcare	Switzerland	5.2	
	Open joint stock company Protek	Russia	3.9	
	Asklepios Kliniken	Germany	3.4	
	ORPEA Société Anonyme	France	3.1	
	Korian-Medica	France	3.1	
撤	Cofares	Spain	3.1	
	Eurofins Scientific	Luxembourg	3.0	
	Sana Kliniken	Germany	2.6	
C+	Selcuk Ecza Deposu	Turkey	2.4	
	Ramsay Générale de Santé	France	2.2	
	Falck	Denmark	2.0	
+	Apoteket	Sweden	2.0	
	Neuca	Poland	1.8	
+	Capio	Sweden	1.6	
+	Oriola-KD Corporation	Finland	1.5	
	Rhön-Klinikum	Germany	1.4	
+	Vifor Pharma	Switzerland	1.2	

The above list of global providers clearly shows the dominant position of US companies benefitting from their leading position in their home market as service based economy. Globally, US companies account for all of the top 10 companies and nearly three quarters of the top 20 companies. More than a quarter of the 20 top European providers is headquartered in Germany.

Note: Healthcare insurances companies are not considered Figures shown might include sales from other divisions if business unit is not explicitly mentioned CVS Health Corporation announced the acquisition of Aetna Inc. in December 2017



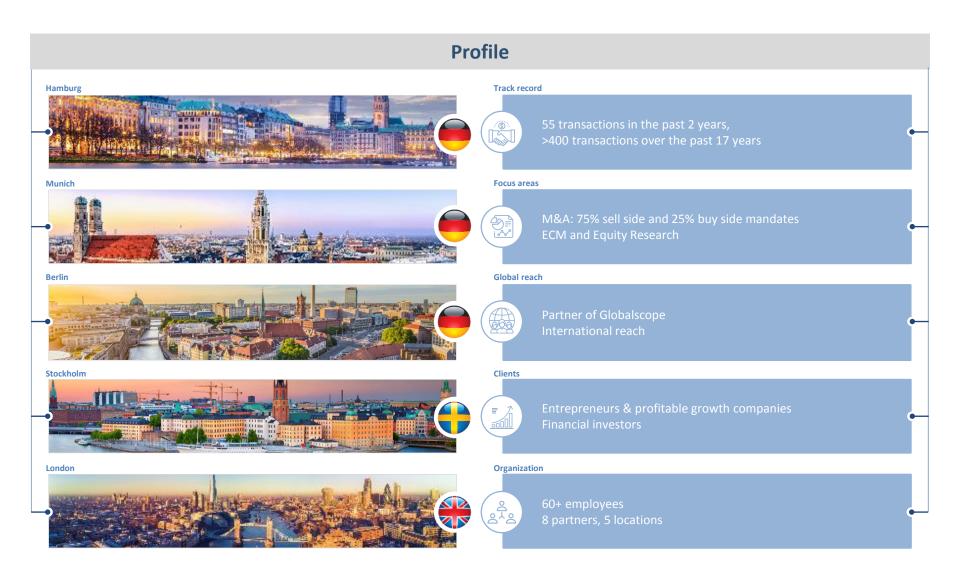




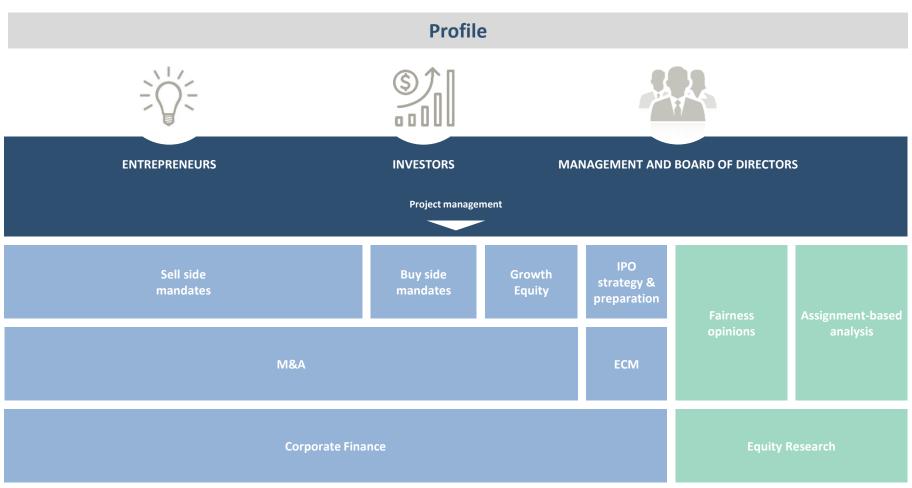
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Managing Partner
Founded CatCap in 2000 •
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Anders Elgemyr
Managing Partner
Jarl since 2012 •
Previously Glitnir, Fischer Partners,
MAP



Daniel Garlipp
Managing Partner
CatCap since 2011 •
Previously KPMG Corporate Finance, Kuna &
Co. and Roland Berger Strategy Consultants



Caspar Graf Stauffenberg
Managing Partner
CatCap since 2012 •
Previously Aequos Endoprothetik GmbH,
MAP Medizin-Technologie GmbH and
Binding Group (today: Radeberger)



Dr. Arnold Holle
Managing Partner
CatCap since 2018 •
Previously World Bank, Boston Consulting
Group, UBS, Goldman Sachs



Daniel Dies
Partner
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Previously MCF Corporate Finance and
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Dr. Manfred Drax
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Most valuable Deal in Globalscope 2016-2018



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Globalscope Experts



Caspar Graf Stauffenberg, Managing Partner CatCap Corporate Finance, München, Deutschland



Dr. Manfred Drax, Associate Partner CatCap Corporate Finance, München, Deutschland



Josh Park, Partner Kaede Financial Advisory, Tokio, Japan



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Kevin Centofanti, President Brooks, Houghon & Company, Inc., New York, USA

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Contact



Caspar Graf Stauffenberg

Tel.: +49 (89) 255 4953 - 11 caspar.stauffenberg@catcap.de



Dr. Manfred Drax

Tel.: +49 (89) 255 4953 - 15 manfred.drax@catcap.de



Nico Schmidt-Weidemann

Tel.: +49 (89) 255 4953 - 17 nico.schmidt@catcap.de



Carolina Liechtenstein

Tel.: +49 (89) 255 4953 - 13 carolina.liechtenstein@catcap.de



Donovan Streicher

Tel.: +49 (89) 255 4953 - 23 donovan.streicher@catcap.de



Malve Liebig

Tel.: +49 (89) 255 4953 - 18 malve.liebig@catcap.de

Hamburg

Esplanade 41
Tel: +49 (0) 40 300 836 0
E-mail: info@catcap.de

Munich

Von-der-Tann-Straße 7 Tel: +49 (89) 255 49 53 0 E-mail: info@catcap.de

Berlin

Kurfürstendamm 188 Tel: +49 (30) 80 93 347 0 E-mail: info@catcap.de

Stockholm

Birger Jarlsgatan 13 Tel: +46 (0) 8 684 43 900 E-mail: info@jarlsecurities.com

London

5th Floor, 390 Strand Tel: +44 20 7395 2790 E-mail: contact@centric-advisors.co.uk



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